

Lincoln Police Department Thomas K. Casady, Chief of Police 575 South 10th Street Lincoln, Nebraska 68508

402-441-7204 fax: 402-441-8492



MAYOR CHRIS BEUTLER

lincoln.ne.gov

January 24, 2011

Mayor Beutler and City Council City of Lincoln City County Building Lincoln, NE

Mayor Beutler and Members of the City Council:

An investigation has been made regarding the application of Grateful Greens, 1451 'O' Street requesting a class I/K liquor license.

James Larson, owner has requested that he be approved as the manager of the liquor license.

Background information on the applicant is as follows:

James Larson was born in Lincoln, Nebraska. He attended Northeast High School graduating in 1988.

James Larson employment history is as follows:

2009 - Present	Owner, Hawkins Restaurant Group	Lincoln, NE.
2007 - 2009	Manager, Open Harvest	Lincoln, NE.
2005	Cook, Grateful Bread	Lincoln, NE.
2004 - 2005	Team Member, Whole Foods	San Francisco, CA.

The required training was completed on December 9th 2010.

If this application is approved, it should be with the understanding that it conforms to all the rules and regulations of Lincoln, Lancaster County and the State of Nebraska.

THOMAS K. CASADY, Chief of Police



APPLICATION FOR LIQUOR LICENSE CATERING LICENSE

FEE \$100.00

NEBRASKA LIQUOR CONTROL COMMISSION 301 CENTENNIAL MALL SOUTH PO BOX 95046 LINCOLN, NE 68509-5046 PHONE: (402) 471-2571 FAX: (402) 471-2814

Website: www.lcc.ne.gov

JAN - 4 2011

NEBRASKA LIQUOR
CONTROL COMMISSION

A catering license allows a retail licensee to deliver, sell or dispense alcoholic liquors, including beer, for consumption at a location designated on a Special Designated License (SDL). The catering license is renewed in the same manner and time as the retail license held by the licensee. A licensee shall not cater an event unless a SDL has been obtained. An applicant seeking a SDL must be filed with the local governing body where the event is to be held at least 21 days prior to the event. The application must then be filed with the Commission ten working days prior to the event. The local or county approval and law enforcement notification letter must accompany the SDL when submitted to the Commission. The \$40 per day license fee is waived for the holder of a catering license and the number of events allowed is unlimited.

CLASS OF LICENSEE Hawkins Restaurant Group LLC

NAME OF LICENSEE Hawkins Restaurant Group LLC

TRADE NAME Grateful Greens Gournet Chopped Salads

PREMISE ADDRESS 1451 O Street, Suite 200

CITY/STATE/ZIP CODE Lincoln, NE 68508

A copy of your application for a catering license will be forwarded to the local governing body for recommendation Neb.rev.state., the Liquor Commission shall set for hearing any application receiving local governing body denial, a citizens protest or having statutory problems discovered by the Commission. If the local governing body does not make a recommendation, the Commission may approve or deny the issuance of a license. Catering licenses shall be delivered to the licensee in the same manner as provided in subsection (4) of Neb. rev. state., for delivery of licenses.

Signature of Licensee

Subscribed in my presence and sworn to before me this

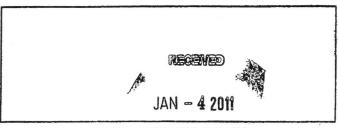
day of Jan

Notary Public Signature & Seal

GENERAL NOTARY - State of Nebraska
JUSTIN T. PETERSEN
My Comm. Exp. May 6, 2013

APPLICATION FOR LIQUOR LICENSE RETAIL

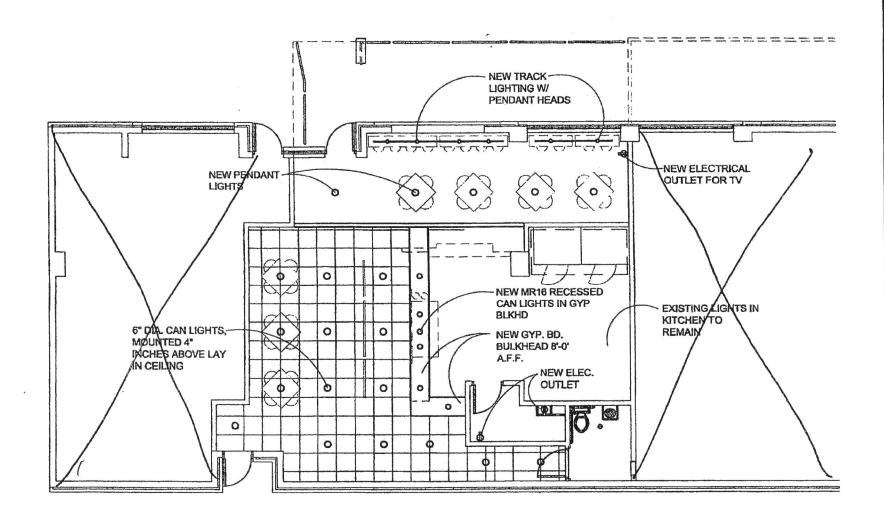
301 CENTENNIAL MALL SOUTH PO BOX 95046 LINCOLN, NE 68509-5046 PHONE: (402) 471-2571 FAX: (402) 471-2814 Website: www.lcc.ne.gov/



NEBRASKA LIQUOR
CONTROL COMMISSION

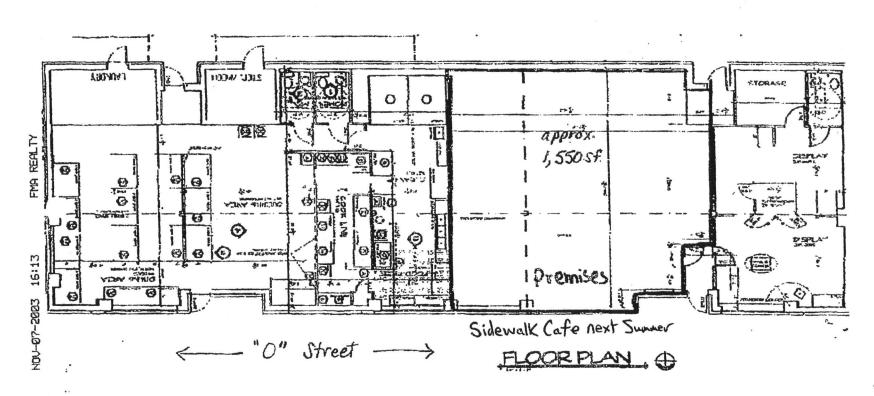
			HCH APPLICATION IS I		
RET.	AIL LIC A B C D I AB AD IB ID	BEER, WINE, DIST BEER, WINE, DIST BEER, ON AND OF BEER ON SALE OF BEER, WINE, DIST	ONLY TILLED SPIRTS, ON AND OF TILLED SPIRITS, OFF SALE O TILLED SPIRITS, ON SALE O	F SALE ONLY NLY ED SPIRITS OFF SALE EER OFF SALE ONLY	
X	Class	K Catering license (rec	quires catering application form	106)	\$100.00
Addit	ional fee	s will be assessed at ci	ty/village or county level when	license is issued	
All of	her licen	e term runs from Nove ses run from May 1 – , se (K) expires same as		,	
TYP	E OF A	PPLICATION BEI	NG APPLIED FOR (CHEC	K ONE)	
	Partne Corpo	dual License (requires rship License (requires rate License (requires d Liability Company (insert form 2)		
			RM ASSISTING WITH Al with any questions we may		
Name				Phone number:	
Firm 1	Name				

PREMISE INFORMATION (2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.		
Trade Name (doing business as) Grateful	Greens Gournet Chopped	Salads
Street Address #1 1451 O Street	Suite 200	
Street Address #2		
City Lincoln	County Lancaster	Zip Code 68508
Premise Telephone number 560-2304	(Jim's cell)	
Is this location inside the city/village corporate lin	nits: X YES	□ NO
Mail address (where you want receipt of mail from	n the Commission)	
Name Hawkins Restaurant Group L	LC c/o James W. l	-arson
Street Address #1 5204 South Street	,	JAN = 4 2011
Street Address #2		NEBRASKA LIOUOR CONTROL COMMUSSION
City Lincoln	State_ <i>NE</i>	Zip Code 68506
DESCRIPTION AND DIAGRAM OF THI READ CAREFULLY	Alas	
In the space provided or on an attachment draw the area, sales areas and areas where consumption or covered by the license, you must still include dimentire building in situations. No blue prints please	sales of alcohol will take place. If only a consions (length x width) of the licensed a	rea as well as the dimensions of the
building. **For on-premise consumption liquor licenses min		
Length 41' (, feet Width 37' (, feet PROVIDE DIAGRAM OF AREA TO BE LICENSED	BELOW OR ATTACH SEPARATE SHEE	ET.



one floor

1451 "O" Street.



The

API	PLICAN	NT INFORMA	TION			44419412	
mean resol list a	anyone vons any chution. Long charge YES	who is a party to arge alleging a f ist the nature of	this applifelony, method charge time of NO	ication, or the isdemeanor ge, where the this application.	neir spouse, <u>EVER</u> , violation of a federal cocurred attion. If more than	eral or state law; a violation and the year and month of	ad guilty to any charge. Charge on of a local law, ordinance or f the conviction or plea. Also rges by each individual's name.
	Name o	of Applicant	Co	Date of onviction m/yyyy)	Where Convicted (city & state)	Description of Charge	Disposition
			-	···			
			-			A	
****			-				JAN - 4 2011
						•	NEBRASKA LIQUOR NTROL CONNINSION
2. AI	If yes	YES s, give name of tomit a copy of the lude a list of alcomit a list of the	business ane sales and sohol being	NO and liquor li greement ng purchase	cense number	nd, container size and ho	w many
3. W	as this p	remise licensed	as a liquo	or licensed l	ousiness within the	last two (2) years?	
		YES	\boxtimes	NO			
	If yes	, give name and	license n	umber			
4. Aı	re you fil	ing a temporary	operating	g permit to	operate during the	application process?	
		YES	×	NO			
	b) At	tach temporary of tach statement(s) from all	beer whole	salers (in your par	ticular geographical area) wed to the wholesalers.	and all liquor wholesalers
5. A1	e you bo	rrowing any mo	ney from	any source	, include family or	friends, to establish and/	or operate the business?
		YES	×	NO			
	If yes,	list the lender_	But	we mo	y do so in	1 the future.	

6.	Will any p	erson or en	ntity, other than	n applicant, be	e entitled to a share of the profits of this business?
		YES	\boxtimes	NO	
	If yes	, explain.	(All involved p	persons must b	be disclosed on application)
Ne	silent pa	rtners			
7.	Will any of	the furnitu	ure, fixtures an	d equipment t	to be used in this business be owned by others?
	\boxtimes	YES		NO	
	If yes,	list such it	tem(s) and the	owner. the	walkin coder is owned by the landlord
8. vet	Is premise erans, their	to be licens wives, chi	sed within 150 ldren, or within	feet of a chur n 300 feet of a	rch, school, hospital, home for the aged or indigent persons or for a college or university campus?
		YES	\boxtimes	NO	
	If yes, 53-17	provide na 7)	ame and addres	ss of such insti	titution and where it is located in relation to the premises (Neb. Rev. Stat.
9.	Is anyone li	sted on this	s application a	law enforcem	nent officer?
		YES	\boxtimes	NO	
	If yes,	list the per	son, the law er	nforcement ag	gency involved and the person's exact duties
10.					(branch if applicable) to be utilized by the business sed to write checks and/or withdrawals on accounts at this institution.
	West G	ate Ba	wsK	Jam	ues W. Larson
Incl	List all pas ude license viously held	holder nan l.	ne, location of	license and li	ebraska or any other state by any person named in this application. license number. Also list reason for termination of any license(s)
			7		

13. List the alcohol related training and/or required are listed as followed:	or experience (w	vhen a	nd where) of the person(s) making	application. The	se persons
a) Individual, applicant only (no			Ri A	CENED	
b) Partnership, all partners (no sp			C. C.	and the second	
c) Corporation, manager only (nod) Limited Liability Company, m		SDOUS	JAN	- 4 2011	
		-	Misiero	SKA LIOUOS	
Applicant Name	Date Trained (mm/yyyy)	N:	ame of program where trained ROL	Commission	
James W. Larson	1989-1991		Partender at Ma-Mor B	allocom	
Janes W. Larson	1993		artender at Barry's Ba		
James W. Larson	1995	B	artender at Yia Yia's A) iZza	
14. If the property for which this license is submit a copy of the lease covering the en applicant as owner or lessee in the in Lease: expiration date Deed Purchase Agreement 15. When do you intend to open for business. What will be the main nature of business. What are the anticipated hours of open section 17. What are the anticipated hours of open sections.	ndividual(s) on the sess? Take ess? Take ess? Take we will be a sess.	uary estate may	cuments must show title or lead porate name for which the appropriate selling Salads, Some Monday - Saturday. Stay open as late as popen earlier on game	Gups and b	e of og filed.
RESIDENCES FOR THE	PAST 10 YEA	RS. AF	PPLICANT AND SPOUSE MUST (COMPLETE	
APPLICANT: CITY & STATE	YEAR		SPOUSE: CITY & STATE	Y	EAR
	FROM	TO		FROM	TO
If necessary attach a separate sheet.					

The undersigned applicant(s) hereby consent(s) to an investigation of his/her background investigation and release present and future records of every kind and description including police records, tax records (State and Federal), and bank or lending institution records, and said applicant(s) and spouse(s) waive(s) any right or causes of action that said applicant(s) or spouse(s) may have against the Nebraska Liquor Control Commission, the Nebraska State Patrol, and any other individual disclosing or releasing said information. Any documents or records for the proposed business or for any partner or stockholder that are needed in furtherance of the application investigation of any other investigation shall be supplied immediately upon demand to the Nebraska Liquor Control Commission or the Nebraska State Patrol. The undersigned understand and acknowledge that any license issued, based on the information submitted in this application, is subject to cancellation if the information contained herein is incomplete, inaccurate or fraudulent.

Individual applicants agree to supervise in person the management and operation of the business and that they will operate the business authorized by the license for themselves and not as an agent for any other person or entity. Corporate applicants agree the approved manager will superintend in person the management and operation of the business. Partnership applicants agree one partner shall superintend the management and operation of the business. All applicants agree to operate the licensed business within all applicable laws, rules regulations, and ordinances and to cooperate fully with any authorized agent of the Nebraska Liquor Control Commission.

Must be signed in the presence of a notary public by applicant(s) and spouse(s). If partnership or LLC (Limited Liability Company), all partners, members and spouses must sign. If corporation all officers, directors, stockholders (holding over 25% of stock and spouses). Full (birth) names only, no initials.

A-605	
Signature of Applicant	Signature of Spouse
James L. Las	
Signature of Applicant	Signature of Spouse
Signature of Applicant	Signature of Spouse
Signature of Applicant	Signature of Spouse
Signature of Applicant	Signature of Spouse
State of Nebraska Orceyon	
County of Mutromak	County of Lancaites
The foregoing instrument was acknowledged before	The foregoing instrument was acknowledged before me this 4th fram 2011 by
me this 31 to December 2010 by	me this 4th gran 2011 by
Steven D. Lydick	James Laron
Timo thul leakes)	July 16 By
Notary Public signature	Notary Public signature
Affix Seal - OFFICIAL SEAL TIMOTHY C LEAHY	Affix Seal Here
NOTARY PUBLIC - OREGON COMMISSION NO. 422988 MY COMMISSION EXPIRES OCTOBER 31, 2011	GENERAL NOTARY - State of Nebraska JUSTIN T. PETERSEN My Comm. Exp. May 6, 2013

in compliance with the ADA, this manager insert form 3c is available in other formats for persons with disabilities. A ten day advance period is required in writing to produce the alternate format.

Residences for the past 10 years

James W. Larson

September 2006 – Present 5204 South Street Lincoln, NE 6506

August 200 – August 2006 1253 Soutl 23rd Street Lincoln, 1E 68502

August 2004 – August 2005 595 hn Muir Drive Apt. #714 San'rancisco, CA 94132-6113

<u>fovember 2002 – August 2004</u> 1111 J Street Apt. #54 Davis, CA 95616

January 2001 – October 2002 1648 Harwood Street Lincoln, NE 68502

October 2000 - January 2001

5730 Otoe Street Lincoln, NE 685??

Steven Douglas Lydick

2010 Roseburg, OR

2006-2010 Fairfax, VA

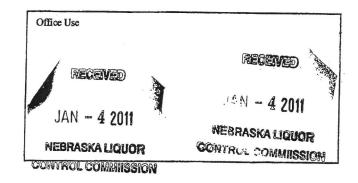
1999-2006 Grand Island, NE

Christina Dianne Lydick

2010 Falls Chruch, VA

APPLICATION FOR LIQUOR LICENSE LIMITED LIABILITY COMPANY (LLC) INSERT - FORM 3b

NEBRASKA LIQUOR CONTROL COMMISSION 301 CENTENNIAL MALL SOUTH PO BOX 95046 LINCOLN, NE 68509-5046 PHONE: (402) 471-2571 FAX: (402) 471-2814 Website: www.lcc.ne.gov



1) All members and spouses must be listed

2) Managing member or contact member must sign

Managing member and spouse must file fingerprint cards.
 Spouse may file affidavit of nonparticipation in lieu of fingerprint cards.

Attach copy of Articles of Organization (Articles mus	st show barcode receipt by Secretary of States office)
Name of Registered Agent: James La	rson
Name of Limited Liability Company that will hold lic	ense as listed on the Articles of Organization
Hawkins Restaurant Group LLC	DBA Grateful Greens Cournet Chapped Salads
LLC Address: 5204 South Street	· · · · · · · · · · · · · · · · · · ·
City: Lincoln	State: NE Zip Code: 68506
LLC Phone Number: 402-560-2304	LLC Fax Number
Name of Managing/Contact Member Name and information of contact member must be list	ed on following page
Last Name: Larson	First Name: James MI: Weston
Home Address: 5204 South Street	City: Lincoln
State: <u>NE</u> Zip Code: <u>68506</u>	Home Phone Number: 402 - 327 - 9324
State of Nebraska	aging/Contact Member the foregoing instrument was acknowledged before me this
Notary Public signature	name of person acknowledged Affix Seal Here GENERAL NOTARY - State of Nebraska JUSTIN T. PETERSEN My Comm. Exp. May 6, 2013

Last Name: Larson		
Social Security Numbe.	Date of Birth:	-
Spouse Full Name (indicate N/A if single): M/A		
Spouse Social Security Number:	Date of Birth:	
Percentage of member ownership 50 %		
Last Name: LydicK	First Name: Steven	MI: Douglas
Social Security Number:		
Spouse Full Name (indicate N/A if single):		
Spouse Social Security Number:	Date of Birth:	
Percentage of member ownership 50 %		
Last Name:	First Name:	MI:
Social Security Number:	Date of Birth:	
Spouse Full Name (indicate N/A if single):		
Spouse Social Security Number:	Date of Birth:	
Percentage of member ownership		
Last Name:		MI:
Social Security Number:		
Spouse Full Name (indicate N/A if single):		
Spouse Social Security Number:	Date of Birth:	

Is the applying Limited Liability Company controlled by another Corporation/Company?	<u> </u>
□YES ⊠NO	
Submit organizational chart Submit articles of incorporation or authorization to do business in the state of Nebraska from Secretary of State's office	
Indicate the company's tax year with the IRS (Example January through December) Starting Date: Ending Date: December	
Is this a Non Profit Corporation?	
□YES ⊠NO	
If yes, provide the Federal ID #	

MANAGER APPLICATION INSERT - FORM 3c

Website: www.lcc.ne.gov

NEBRASKA LIQUOR CONTROL COMMISSION 301 CENTENNIAL MALL SOUTH PO BOX 95046 LINCOLN, NE 68509-5046 PHONE: (402) 471-2571 FAX: (402) 471-2814 received

JAN - 4 2011

NEBRASKA LIQUOR
CONTROL COMMISSION

RECEILED

Office Use

JAN - 4 20

NEBRASKA LIQUOP CONTROL COMMISS

Corporate manager, including spouse, are required to adhere to the following requirements
If spouse filed affidavit of non-participation fingerprints and proof of citizenship not required

- 1) Must be a citizen of the United States
- 2) Must be a Nebraska resident (Chapter 2 006)
- 3) Must provide a copy of birth certificate, naturalization paper or US passport
- 4) Must submit their fingerprints (2 cards per person)
- 5) Must be 21 years of age or older
- 6) Applicant may be required to take a training course

Corporation/Limited Liability Corporation		
Name of Corporation/LLC: Hawk		p LLC
Premise information		
Premise License Number:		
Premise Trade Name/DBA: <u>Crate</u>	(if new application leave blank) 2 Ful Greens Gourme	+ Chopped Salads
Premise Street Address: 1451 C	Street, Suite 200	
City: Lincoln	•	
Premise Phone Number:		
The individual whose name is listed must sign their name below.		mber category on either insert form 3a or 3b
Lames W.	ORPORATE OFFICER SIG	
C		
	(Faxed signatures are acce	ptable)

YEAR	The State of the S	MANAGER'S I OF EMPLOYER	LAST TWO EMPLOY NAME OF		TELEPHONE I	NUMBER
CITY &	APPLICANT	YEAR		SPOUSE Y & STATE		EAR TO
			IST RESIDENCE(S)			
			Drivers License Nu Place Of Birth:			
pouses Last Name					MI	•
	- A - A - A - A - A - A - A - A - A - A		C	NEBRASKA LIQUOR ONTROL COMMIISSIO		
pouse's information	on """ "The common of the comm		La como de la como de	JAN - 4 2011	- ser an element	
YES	X N	0		RECENED		
re you married? I	yes; complete s	pouse's informa	tion (Even if a spousal	affidavít has been	submitted) *	
oate Of Birth:	F. F. T.	· · · · · · · · · · · · · · · · · · ·	Place Of Birth:	incoln Nebro	uska	
ocial Security Nur			Drivers License N			Net
Iome Phone Numb	per: <u>402 - 32</u>	7-9324	Business Phone N	umber:		the the territory of th
City: Lincoln			State: NE	Zip (Code: <u>6850</u>	06
	lude PO Box if	applicable): 52	204 South Stre	ret		
ast Name: Lat	son		First Name:	James	MI:	Westo.

	ger and spouse EASE PRINT (nd answer the questions below					
1.	READ PARAGRAPH CAREFULLY AND ANSWER COMPLETELY AND ACCURATELY.							
	to any charge. law; a violatic occurred and	one who is a party to this application, or their spouse, <u>EVER</u> been convicted of or plead guilty arge. Charge means any charge alleging a felony, misdemeanor, violation of a federal or state plation of a local law, ordinance or resolution. List the nature of the charge, where the charge and the year and month of the conviction or plea. Also list any charges pending at the time of cation. <u>If more than one party, please list charges by each individual's name.</u>						
Jan 1000	YES	⊠NO	If yes, please explain below or attach a separate page.					
				_				
2.			er been approved or made application for a liquor license in Nebraska or any oth	 ner				
	YES	s, list the name	e of the premise.					
3.	Do you, as a n Liquor Contro		all the qualifications required to hold a Nebraska Liquor License? Nebraska 1.01)					
	□YES	□NO						
·4.	order must be	I the required made out to th	fingerprint cards and PROPER FEES with this application? (The check or monne Nebraska State Patrol for \$38.00 per person)	ey				
	YES							
5.	List the trainir	ng and/or expe	rience (when and where)					
Date		V	Vhere:					

PERSONAL OATH AND CONSENT OF INVESTIGATION

The above individual(s), being first duly sworn upon oath, deposes and states that the undersigned is the applicant and/or spouse of applicant who makes the above and foregoing application that said application has been read and that the contents thereof and all statements contained therein are true. If any false statement is made in any part of this application, the applicant(s) shall be deemed guilty of perjury and subject to penalties provided by law. (Sec §53-131.01) Nebraska Liquor Control Act.

The undersigned applicant hereby consents to an investigation of his/her background including all records of every kind and description including police records, tax records (State and Federal), and bank or lending institution records, and said applicant and spouse waive any rights or causes of action that said applicant or spouse may have against the Nebraska Liquor Control Commission and any other individual disclosing or releasing said information to the Nebraska Liquor Control Commission.

The undersigned understand and acknowledge that any license issued, based on the information submitted in this application, is subject to cancellation if the information contained herein is incomplete, inaccurate, or fraudulent.

James W. Janson	JAN - 4 2011
Signature of Manager Applicant	Signature of Spouse Control Commission
State of Nebraska	
County of <u>Lancaster</u>	County of
The foregoing instrument was acknowledged before me this <u>Januar</u> 04, 2011 by	The foregoing instrument was acknowledged before me this by
Sala John	
Notary Public signature	Notary Public signature
Affix Seal Here GENERAL NOTARY - State of Nebraska JUSTIN T. PETERSEN My Comm. Exp. May 6, 2013	Affix Seal Here

In compliance with the ADA, this manager insert form 3c is available in other formats for persons with disabilities. A ten day advance period is required in writing to produce the alternate format.

Revised 9/2008

STATE OF NEBRASKA

WHEN THIS COPY CARRIES THE RAISED SEAL OF THE NEBRASKA DEPARTMENT OF HEALTH AND HUMAN SERVICES, IT CERTIFIES THE BELOW TO BE A TRUE COPY OF THE ORIGINAL RECORD ON FILE WITH THE NEBRASKA DEPARTMENT OF HEALTH AND HUMAN SERVICES, VITAL RECORDS OFFICE, WHICH IS THE LEGAL DEPOSITORY FOR VITAL RECORDS.

DATE OF ISSUANCE

9/8/2010

LINCOLN, NEBRASKA

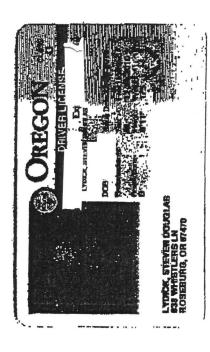
Stanley D. Cooper ASSISTANT STATE REGISTRAR DEPARTMENT OF HEALTH AND HUMAN SERVICES

, i	STA	Bares	u of Vital Statist	E BIRTH	70
- NAME	FIRST	MODE	LASY	DATE OF BIRTH IM	
		leston Lars	The second second second	24.	
Male	THIS BIRTH—BINGLE, T		IF NOT SINGLE BIRT HUMO, ETC. (SPECIFY)	H-BORN FIRST, SECOND,	Lancaster
rown, or location		INSIDE CITY LIMITS (SPECIFY VES OR NO.)	HOSPITAL—NAME Lincoln (Beneral Hospi	OSPITAL, OTHE STREET AND HUMBER! 1881
ER-MAIDEN NAME C)	neryl Jean	Hawkins	LAST	AGE TAT TIME OF THIS SEED A	STATE OF BETH (IF HOT IN U.S.A., HAME COUNTRY)
Nebraska	Lancaster	CITY, TOWN, OR I		INSIDE CITY LIMITE LAPICIFY YES OF HOT	STREET AND NUMBER 1119 North 60th 68507
i-we	mes Miller	Larson	A STATE OF THE STA	AGE IAT TIME OF THIS BURTH! 21	STATE OF BIRTH IT NOT IN U.S.A., NAME COUNTRY ! NODTBERKS
PHANT-NAME OF S	Mrs. Cher	l Lerson			RELATION TO CHILD Mother
ANDVE.	ED CHIM WAS SOON ALM AT	DELPACE AND TIME AND O		CHED (MONTH, DAY, YE	MeD.
IER-NAME	L. Palmer		MANING	Lincoln, Nebi	nien de esa no., ent de town esar, es; Caska
TRAR-SEGNATURE	Hilland	ener mel			DATE RECEIVED BY LOCAL REGISTRAN



Attn: Randy Seybert, Licensing Division Te: Hawkins Restaurant Group Application

If questions, please contact me at stevelydick@yahoo.com or on my personal cell (703-626-7257) Thanks much, Stwee Lydick



- Jac. Ca
WHEN THE COST CHANGES BALLET THE MASS BALLET T